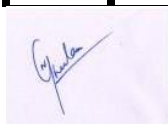


**SYMBIOSIS CENTRE FOR MANAGEMENT & HUMAN RESOURCE DEVELOPMENT
MBA- INFRASTRUCTURE DEVELOPMENT & Management)T**

Institute Code	Institute Name	Programme Code	Program Name	Catalog Course Code	Catalog Course Name	Course Type	Batch 2020	Batch 2021	Change in T-Code Yes / No	Change in course/ Nature	Change in Pedagogy	Change in evaluation	Change in instruction method	Add on course	Changes Yes: Revised No: Not Revised
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	GEN001	Global Immersion Programme	Core		Added	Yes	Yes					Yes
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	GEN002	Project	Core	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	GEN003	Internship	Core	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	GEN005	Non Catalog Courses	Core	Base PS	Dropped	Yes	Yes					Yes
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T0100	Research Publication	Core	Base PS	No Change	No						




203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2035	Introduction to Financial Management	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2059	Advanced Corporate Finance	Elective	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2060	Advanced Project Feasibility and Financial Engineering	Elective	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2061	Advanced Project Finance Structuring	Elective	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2062	Project Cost Management and Social Cost Benefit Analysis	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2159	International Trade and Logistics	Elective	Base PS	No Change	No							



203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2165	Lean Six Sigma	Elective		Added	Yes	Yes						Yes
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2193	Project Management	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2216	Business Statistics	Core	Base PS	No Change	No			Yes				Yes
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2220	Operations Research	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2224	Research Methodology	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2237	Corporate Social Responsibility	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2239	Business Communicati on	Core	Base PS	No Change	No							



203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2402	Infrastructure Policies and Reforms	Core	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2421	EPC Project Procurement and Commissioning	Elective	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2423	Introduction to Power Sector	Core	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2428	Safety and Quality Management	Elective	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2430	Taxation for Infrastructure Projects	Core	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2431	Tendering, Bidding and Contracting	Core	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2432	Urban Infrastructure	Core	Base PS	No Change	No						



203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2436	Contracts and Claims Management	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2437	Project Execution Planning and Control	Elective	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2438	Project Risk Management	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2439	Project Site Management	Elective	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2440	Advanced Contract Management	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2443	Oil and Gas Economies	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2444	Public Private Partnerships	Core	Base PS	No Change	No							

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203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2447	Transmission and Distribution Management	Elective	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2448	Urban and Industrial Waste Management	Elective	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2473	International Projects and Marketing	Elective	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2498	Financial Statement Analysis	Elective	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2572	Human Resource Management	Core	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2573	Organizational Behaviour	Core	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2595	Concepts and Applications in Sustainability	Core	Base PS	No Change	No						



203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2653	Climate Change and Infrastructure	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2675	Project Feasibility and Financing	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2705	Infrastructure Planning and Development	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2706	LNG and Cross Country Pipeline Networks	Elective	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2707	Roads, Highways and Bridges	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2708	Infrastructure Consultancy Management	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2709	Railways and Freight Corridor Development	Elective	Base PS	No Change	No							



203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2710	Land Acquisition and Rehabilitation	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2715	City Housing, Townships and Smart Cities	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2771	Marketing for Infrastructure and Sustainability	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2772	Operations Management for Infrastructure	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2777	Management Accounting	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2816	Renewable Energy Sources and Technologies	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T2827	Supply chain management	Core	Base PS	No Change	No							



203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T3152	Advanced Excel	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T3312	Project Management Suite	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T4005	Integrated Disaster Management	Core	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T6012	Basic German I	Elective	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T6014	Basic French I	Elective	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T6016	Basic Spanish I	Elective	Base PS	No Change	No							
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T6018	Basic Chinese I	Elective	Base PS	No Change	No							



203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T6075	Managerial Economics	Core	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	T6080	Transportatio n Economics	Core	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	TH427 2	Certificate in COVID- 19 Care for the Community	Core		Added	Yes	Yes					Yes
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	TM205 0	Infrastructura l Analytics	Core	Base PS	No Change	No						
203	SCMHRD, Pune	20344	MBA (Infrastructure Development & Management)	TM205 1	Infrastructure Research Methods	Core	Base PS	No Change	No						





**Symbiosis Centre for Management and Human Resource Development,
Pune**

**Master of Business Administration (Infrastructure Development and
Management)**

Programme Structure 2020-22

1.	OBJECTIVE	Structure technically, commercially, financially, socially and environmentally feasible projects within the regulatory framework and governance structure. Ensure effective and efficient management of project's execution, contractual relationships with different stakeholders and Project life cycle risks. Lead project business development successfully. Ability to make it happen.			
2.	DURATION (IN MONTHS)	24 (Full Time)			
3.	INTAKE	60			
4.	RESERVATION	I. Within the sanctioned intake	a) SC (In Percentage)	b) ST (In Percentage)	c) Differently abled (In Percentage)
			15	7.5	3
		II. Over and above the sanctioned intake	a) Kashmiri Migrants (In Seats)	b) International Students (In Percentage)	
			2	15	
5.	ELIGIBILITY	a) Graduation in any Engineering stream (B.E. or B.Tech.); Bachelor of Architecture (B.Arch.) or Bachelor of Planning (B.Plan.) from any recognized University/ Institution of National Importance with a minimum of 50% marks or equivalent grade [45% marks or equivalent grade for Scheduled Castes (SC)/ Scheduled Tribes (ST) candidates]. b) Preference will be given to Candidates with relevant work experience.			
6.	SELECTION PROCEDURE	Symbiosis National Aptitude Test Score, Group Exercise Personal Interaction and writing Ability Test (GE PIWAT)			
7.	MEDIUM OF INSTRUCTION	English			
8.	PROGRAMME PATTERN	Semester			
9.	COURSE & SPECIALIZATION	As per Annexure A			
10.	FEE		Academic Fee p.a	Institute Deposit	Total
		Indian Students	590000	20000	610000
		International Students (USD equivalent to INR)	885000	20000	905000
11.	ASSESSMENT	All Internal Courses will have 100% component as internal evaluation at the Institute level. All external courses will have 60% internal component and 40% component as external [University] examination.			
12.	STANDARD OF PASSING	The assessment of the student for each examination is done, based on relative performance. Maximum Grade Point (GP) is 10 corresponding to O (Outstanding).			

		For all courses, a student is required to pass both internal and external examination separately with a minimum Grade Point of 4 corresponding to Grade P. Students securing less than 40% absolute marks in each head of passing will be declared FAIL. The University awards a degree to the student who has achieved a minimum CGPA of 4 out of maximum of 10 CGPA for the programme.
13.	AWARD OF DEGREE/ DIPLOMA/ CERTIFICATE	Master of Business Administration (Infrastructure Development and Management) will be awarded at the end of semester IV examination by taking into consideration the performance of all semester examinations after obtaining minimum 4 CGPA out of 10 CGPA.

14. NATURE WISE DISTRIBUTION OF CREDITS

Semester	Generic Core	Generic Elective	Specialization Core	Specialization Elective	Open Elective	Audit	Total
1	29	2	0	0	0	1*	31
2	31	0	0	0	0	0	31
3	14	12	0	0	0	1*	26
4	7	5	0	0	0	0	12
Total	81	19	0	0	0	0	100

* Satisfactory completion of the non letter grade courses 'Integrated Disaster Management' and 'Research Publication' is mandatory for award of degree.

The revised programme structure supersedes the previously approved programme structure dated 24/11/2020 for the programme.

This Programme Structure is aligned with the norms laid down by the University and is approved by the Academic Council. Hereafter changes (if any) which conform to the policy on "Curriculum Development and Review" would be permissible, subject to revision of the Programme Structure, following the specified processes.

Head - Academics

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**Symbiosis Centre for Management and Human Resource Development,
Pune**
**Master of Business Administration (Infrastructure Development and
Management)**
Programme Structure 2020-22

Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
Semester : 1							
Generic Core Courses							
T2705	0203440101	Infrastructure Planning and Development		3	90	60	150
T2239	0203440102	Business Communication		2	100	0	100
T2216	0203440103	Business Statistics		2	60	40	100
T2572	0203440104	Human Resource Management		2	100	0	100
T2423	0203440105	Introduction to Power Sector		2	60	40	100
T2777	0203440106	Management Accounting		2	60	40	100
T2443	0203440107	Oil and Gas Economies		2	60	40	100
T2573	0203440108	Organizational Behaviour		2	60	40	100
T2193	0203440109	Project Management		2	100	0	100
T2431	0203440110	Tendering, Bidding and Contracting		2	60	40	100
T6075	0203440111	Managerial Economics		2	60	40	100
T2653	0203440112	Climate Change and Infrastructure		1	50	0	50
T2237	0203440113	Corporate Social Responsibility		1	50	0	50
T2771	0203440114	Marketing for Infrastructure and Sustainability		1	50	0	50
T2772	0203440115	Operations Management for Infrastructure		1	50	0	50
T2801	0203440116	Project - I		1	50	0	50
T2224	0203440117	Research Methodology		1	50	0	50
T4005	0203440118	Integrated Disaster Management *		0	0	0	Non Letter Grade
Total				29	1110	340	1450
Generic Elective Courses Group							
T6012	0203440119	Basic German I		2	100	0	100
T6014	0203440120	Basic French I		2	100	0	100
T6016	0203440121	Basic Spanish I		2	100	0	100
T6018	0203440122	Basic Chinese I		2	100	0	100
Total Required Credits				2	100	0	100
Semester : 2							
Generic Core Courses							
T2675	0203440201	Project Feasibility and Financing		3	90	60	150
T2816	0203440202	Renewable Energy Sources and Technologies		3	90	60	150



**Symbiosis Centre for Management and Human Resource Development,
Pune**
**Master of Business Administration (Infrastructure Development and
Management)**
Programme Structure 2020-22

Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
T2707	0203440203	Roads, Highways and Bridges		3	90	60	150
T2436	0203440204	Contracts and Claims Management		2	60	40	100
T2402	0203440205	Infrastructure Policy & Reforms		2	60	40	100
T2035	0203440206	Introduction to Financial Management		2	60	40	100
T2220	0203440207	Operations Research		2	60	40	100
T2062	0203440208	Project Cost Management and Social Cost Benefit Analysis		2	60	40	100
T3312	0203440209	Project Management Suite		2	100	0	100
T2827	0203440210	Supply Chain Management		2	60	40	100
T2432	0203440211	Urban Infrastructure		2	60	40	100
T6080	0203440212	Transportation Economics		2	60	40	100
TM2051	0203440213	Infrastructure Research Methods		2	100	0	100
T3152	0203440214	Advanced Excel		1	50	0	50
T2708	0203440215	Infrastructure Consultancy Management		1	50	0	50
Total				31	1050	500	1550
Semester : 3							
Generic Core Courses							
T2906	0203440301	Summer Internship		6	180	120	300
T2440	0203440302	Advanced Contract Management		2	60	40	100
T2438	0203440303	Project Risk Management		2	60	40	100
T2444	0203440304	Public Private Partnerships		2	60	40	100
TM2050	0203440305	Infrastructural Analytics		2	100	0	100
T0100	0203440306	Research Publication *		0	0	0	Non Letter Grade
Total				14	460	240	700
Generic Elective Courses Group							
T2060	0203440307	Advanced Project Feasibility and Financial Engineering		2	60	40	100
T2061	0203440308	Advanced Project Finance Structuring		2	60	40	100
T2498	0203440309	Financial Statement Analysis		2	60	40	100
T2439	0203440310	Project Site Management		2	60	40	100
T2059	0203440311	Advanced Corporate Finance		2	60	40	100



**Symbiosis Centre for Management and Human Resource Development,
Pune**
**Master of Business Administration (Infrastructure Development and
Management)**
Programme Structure 2020-22

Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
T2428	0203440312	Safety and Quality Management		2	60	40	100
T2437	0203440313	Project Execution Planning and Control		2	60	40	100
T2421	0203440314	EPC Project Procurement and Commissioning		2	60	40	100
T2159	0203440315	International Trade and Logistics		2	60	40	100
Total Required Credits				12	360	240	600
Semester : 4							
Generic Core Courses							
T2715	0203440401	City Housing, Townships and Smart Cities		2	60	40	100
F0002	0203440402	Flexi-Credit Course		2	100	0	100
T2595	0203440403	Concepts and Applications in Sustainability		1	50	0	50
T2710	0203440404	Land Acquisition and Rehabilitation		1	50	0	50
T2430	0203440405	Taxation for Infrastructure Projects		1	50	0	50
Total				7	310	40	350
Generic Elective Courses Group							
T2448	0203440406	Urban and Industrial Waste Management		2	100	0	100
T2447	0203440407	Transmission and Distribution Management		2	100	0	100
T2473	0203440408	International Projects and Marketing		2	100	0	100
F0002	0203440409	Flexi-Credit Course		2	100	0	100
F0002	0203440410	Flexi-Credit Course		2	100	0	100
T2706	0203440411	LNG and Cross Country Pipeline Networks		1	50	0	50
T2709	0203440412	Railways and Freight Corridor Development		1	50	0	50
Total Required Credits				5	250	0	250



**Symbiosis Centre for Management and Human Resource
Development, Pune
Master of Business Administration (Infrastructure Development and
Management)
Programme Structure 2020-22**

Semester	Internal Credits	External Credits	Total Credits	Total Marks
Semester 1	14	17	31	1550
Semester 2	6	25	31	1550
Semester 3	2	24	26	1300
Semester 4	10	2	12	600
Total	32	68	100	5000



**Symbiosis Centre for Management and Human Resource Development,
Pune**
**Master of Business Administration (Infrastructure Development and
Management)**
Programme Structure 2021-23

1.	OBJECTIVE	Structure technically, commercially, financially, socially and environmentally feasible projects within the regulatory framework and governance structure. Ensure effective and efficient management of project's execution, contractual relationships with different stakeholders and Project life cycle risks. Lead project business development successfully. Ability to make it happen.			
2.	DURATION (IN MONTHS)	24 (Full Time)			
3.	INTAKE	60			
4.	RESERVATION	I. Within the sanctioned intake	a) SC (In Percentage)	b) ST (In Percentage)	c) Differently abled (In Percentage)
			15	7.5	3
		II. Over and above the sanctioned intake	a) Kashmiri Migrants (In Seats)	b) International Students (In Percentage)	
			2	15	
5.	ELIGIBILITY	a) Graduation in any Engineering stream (B.E. or B.Tech.); Bachelor of Architecture (B.Arch.) or Bachelor of Planning (B.Plan.) from any recognized University/ Institution of National Importance with a minimum of 50% marks or equivalent grade [45% marks or equivalent grade for Scheduled Castes (SC)/ Scheduled Tribes (ST) candidates]. b) Preference will be given to Candidates with relevant work experience.			
6.	SELECTION PROCEDURE	Symbiosis National Aptitude Test Score, Group Exercise Personal Interaction and writing Ability Test (GE PIWAT)			
7.	MEDIUM OF INSTRUCTION	English			
8.	PROGRAMME PATTERN	Semester			
9.	COURSE & SPECIALIZATION	As per Annexure A			
10.	FEE		Academic Fee p.a	Institute Deposit	Total
		Indian Students	610000	20000	630000
		International Students (USD equivalent to INR)	915000	20000	935000
11.	ASSESSMENT	All Internal Courses will have 100% component as internal evaluation at the Institute level. All external courses will have 60% internal component and 40% component as external [University] examination.			
12.	STANDARD OF PASSING	The assessment of the student for each examination is done, based on relative performance. Maximum Grade Point (GP) is 10 corresponding to O (Outstanding).			

		For all courses, a student is required to pass both internal and external examination separately with a minimum Grade Point of 4 corresponding to Grade P. Students securing less than 40% absolute marks in each head of passing will be declared FAIL. The University awards a degree to the student who has achieved a minimum CGPA of 4 out of maximum of 10 CGPA for the programme.
13.	AWARD OF DEGREE/ DIPLOMA/ CERTIFICATE	Master of Business Administration (Infrastructure Development and Management) will be awarded at the end of semester IV examination by taking into consideration the performance of all semester examinations after obtaining minimum 4 CGPA out of 10 CGPA.

14. CLASSIFICATION OF CREDITS

Semester	Generic Core	Generic Elective	Specialization Core	Specialization Elective	Open Elective	Audit	Total
1	29	2	0	0	0	2*	31
2	33	0	0	0	0	0	33
3	12	12	0	0	0	1*	24
4	7	5	0	0	0	0	12
Total	81	19	0	0	0	0	100

* Satisfactory completion of the non letter grade courses 'Integrated Disaster Management', 'Research Publication' 'Certificate in COVID-19 Care for the Community' is mandatory for award of degree.

The revised programme structure supersedes the previously approved programme structure dated 07/07/2022 for the programme.

This Programme Structure is aligned with the norms laid down by the University and is approved by the Academic Council. Hereafter changes (if any) which conform to the policy on "Curriculum Development and Review" would be permissible, subject to revision of the Programme Structure, following the specified processes.

Head - Academics

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**Symbiosis Centre for Management and Human Resource Development,
Pune**
**Master of Business Administration (Infrastructure Development and
Management)**
Programme Structure 2021-23

Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
Semester : 1							
Generic Core Courses							
T2705	0203440101	Infrastructure Planning and Development		3	90	60	150
T2239	0203440102	Business Communication		2	100	0	100
T2216	0203440103	Business Statistics		2	100	0	100
T2572	0203440104	Human Resource Management		2	60	40	100
T2423	0203440105	Introduction to Power Sector		2	60	40	100
T2777	0203440106	Management Accounting		2	60	40	100
T2443	0203440107	Oil and Gas Economies		2	60	40	100
T2573	0203440108	Organizational Behaviour		2	60	40	100
T2193	0203440109	Project Management		2	60	40	100
T2431	0203440110	Tendering, Bidding and Contracting		2	60	40	100
T6075	0203440111	Managerial Economics		2	60	40	100
T2237	0203440112	Corporate Social Responsibility		1	50	0	50
T2771	0203440113	Marketing for Infrastructure and Sustainability		1	50	0	50
T2772	0203440114	Operations Management for Infrastructure		1	50	0	50
T2801	0203440115	Project - I		1	50	0	50
T2224	0203440116	Research Methodology		1	50	0	50
T2653	0203440117	Climate Change and Infrastructure		1	50	0	50
T4005	0203440118	Integrated Disaster Management *		0	0	0	Non Letter Grade
TH4272	0203440123	Certificate in COVID-19 Care for the Community *		0	0	0	Non Letter Grade
Total				29	1070	380	1450
Generic Elective Courses Group							
T6012	0203440119	Basic German I		2	100	0	100
T6014	0203440120	Basic French I		2	100	0	100
T6016	0203440121	Basic Spanish I		2	100	0	100
T6018	0203440122	Basic Chinese I		2	100	0	100
Total Required Credits				2	100	0	100
Semester : 2							
Generic Core Courses							
T2675	0203440201	Project Feasibility and Financing		3	90	60	150



**Symbiosis Centre for Management and Human Resource Development,
Pune**
**Master of Business Administration (Infrastructure Development and
Management)**
Programme Structure 2021-23

Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
T2816	0203440202	Renewable Energy Sources and Technologies		3	90	60	150
T2707	0203440203	Roads, Highways and Bridges		3	90	60	150
T2436	0203440204	Contracts and Claims Management		2	60	40	100
T2402	0203440205	Infrastructure Policy & Reforms		2	60	40	100
T2035	0203440206	Introduction to Financial Management		2	60	40	100
T2220	0203440207	Operations Research		2	60	40	100
T2062	0203440208	Project Cost Management and Social Cost Benefit Analysis		2	60	40	100
T3312	0203440209	Project Management Suite		2	100	0	100
T2827	0203440210	Supply Chain Management		2	60	40	100
T2432	0203440211	Urban Infrastructure		2	60	40	100
T6080	0203440212	Transportation Economics		2	60	40	100
TM2051	0203440213	Infrastructure Research Methods		2	100	0	100
T3152	0203440214	Advanced Excel		1	50	0	50
T2708	0203440215	Infrastructure Consultancy Management		1	50	0	50
T2444	0203440216	Public Private Partnerships		2	60	40	100
Total				33	1110	540	1650
Semester : 3							
Generic Core Courses							
T2906	0203440301	Summer Internship		6	180	120	300
T2440	0203440302	Advanced Contract Management		2	60	40	100
T2438	0203440303	Project Risk Management		2	60	40	100
TM2050	0203440304	Infrastructural Analytics		2	100	0	100
T0100	0203440305	Research Publication *		0	0	0	Non Letter Grade
Total				12	400	200	600
Generic Elective Courses Group							
T2059	0203440306	Advanced Corporate Finance		2	60	40	100
T2060	0203440307	Advanced Project Feasibility and Financial Engineering		2	60	40	100
T2061	0203440308	Advanced Project Finance Structuring		2	60	40	100



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Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
T2421	0203440309	EPC Project Procurement and Commissioning		2	60	40	100
T2498	0203440310	Financial Statement Analysis		2	60	40	100
T2159	0203440311	International Trade and Logistics		2	60	40	100
T2437	0203440312	Project Execution Planning and Control		2	60	40	100
T2439	0203440313	Project Site Management		2	60	40	100
T2428	0203440314	Safety and Quality Management		2	60	40	100
T2165	0203440315	Lean Six Sigma		2	60	40	100
Total Required Credits				12	360	240	600
GIP							
G2002	0203440316	Global Immersion Programme		2	0	100	100
<p>Note: For students under Global Immersion Programme (0203440316), course "Project Execution Planning and Control" (0203440312) will be waived off.</p>							
Semester : 4							
Generic Core Courses							
T2715	0203440401	City Housing, Townships and Smart Cities		2	60	40	100
T2802	0203440402	Project II		2	100	0	100
T2595	0203440403	Concepts and Applications in Sustainability		1	50	0	50
T2710	0203440404	Land Acquisition and Rehabilitation		1	50	0	50
T2430	0203440405	Taxation for Infrastructure Projects		1	50	0	50
Total				7	310	40	350
Generic Elective Courses Group							
T2473	0203440406	International Projects and Marketing		2	100	0	100
T2447	0203440407	Transmission and Distribution Management		2	100	0	100
T2448	0203440408	Urban and Industrial Waste Management		2	100	0	100
F0002	0203440409	Flexi-Credit Course		2	100	0	100
F0002	0203440410	Flexi-Credit Course		2	100	0	100



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Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
T2709	0203440411	Railways and Freight Corridor Development		1	50	0	50
T2706	0203440412	LNG and Cross Country Pipeline Networks		1	50	0	50
Total Required Credits				5	250	0	250



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Semester	Internal Credits	External Credits	Total Credits	Total Marks
Semester 1	12	19	31	1550
Semester 2	6	27	33	1650
Semester 3	2	22	24	1200
Semester 4	10	2	12	600
Total	30	70	100	5000