

Name of Institute: SIHS

Name of Programme: MBA (HHM)

Revision in the syllabus

Institute Code	Institute Name	Programme Code	Program Name	Catalog Course Code	Catalog Course Name	Course Type	Batch 2020	Batch 2021	Change in T-Code Yes / No	Change in course/Nature	Change in Pedagogy	Change in evaluation	Change in instruction method	Add on course	Changes Yes: Revised No: Not Revised
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	GEN003	Internship	Core	Base PS	No Change	No						No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	GEN004	Dissertation	Core	Base PS	No Change	No						No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T0100	Research Publication	Core	Base PS	No Change	No						No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T1253	Information Technology & Intellectual Property	Elective	Base PS	No Change	No						No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2003	Financial Accounting	Core	Base PS	No Change	No						No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2035	Introduction to Financial Management	Core	Base PS	No Change	No						No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2087	Business Modeling and Planning	Elective	Base PS	No Change	No						No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2114	Essentials of Marketing Management	Core	Base PS	No Change	No						No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2174	Materials Management	Core	Base PS	No Change	No						No

401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2193	Project Management	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2216	Business Statistics	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2219	Operations Research	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2220	Operations Research	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2225	Research Methodology	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2227	Business Analytics	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2236	Corporate Governance and Ethics	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2239	Business Communication	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2253	Strategic Management	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2283	Talent Management	Core	Base PS	No Change	No							No

401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2353	Entrepreneurship	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2560	Principles and Practices of Management	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2573	Organizational Behaviour	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2584	Human Resource Management	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T2777	Management Accounting	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T3152	Advanced Excel	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T3167	Introduction to Business Intelligence	Elective	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T3187	IT Applications for Healthcare	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T3188	MIS for Hospitals	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4001	Fundamentals of Hospital Planning and Engineering Issues	Core	Base PS	No Change	No								No

401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4002	Planning & Management of Hospital Clinical Services	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4003	Planning & Management of Hospital Supportive Services	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4004	Biostatistics & Basic Epidemiology	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4005	Integrated Disaster Management	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4006	An Overview of Pharmaceutical Sector	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4007	An Overview of Health Insurance	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4008	Health Regulatory Environment	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4009	An Overview of Clinical Research	Elective	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4010	Non Profit Sector in Healthcare	Core	Base PS	No Change	No				yes				Yes
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4011	Health Economics	Core	Base PS	No Change	No								No

401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4012	Organisation & Administration of Super Specialty Hospitals	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4013	Community Health	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4014	National Health Programme	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4016	Quality & Accreditation in Healthcare Sector	Core	Base PS	No Change	No			yes				Yes
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4017	Industrial Regulatory Environment	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4018	Emerging Trends in Healthcare Sector	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4298	Conceptualization and Management of Events – II	Core	Base PS	No Change	No							No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4301	Study Report :Public health Sector Undertakings / Healthcare Govt. agencies	Core	Base PS	No Change	No							No

401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4598	Conceptualization & Management of Events – I	Core	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4606	Healthcare IT-2	Elective	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4607	Healthcare Insurance 2	Elective	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4608	Pharmaceutical Management 2	Elective	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4870	Healthcare IT-1	Elective	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4871	Healthcare Insurance - 1	Elective	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T4872	Pharmaceutical Management 1	Elective	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T6012	Basic German I	Elective	Base PS	No Change	No								No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T6014	Basic French I	Elective	Base PS	No Change	No								No

401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T6478	Creativity & Innovation	Core	Base PS	No Change	No						No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	T6562	Writing a Research Proposal: RM III	Elective	Base PS	No Change	No						No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	TH4084	Service Operations Management	Core	Base PS	No Change	No						No
401	SIHS, Pune	040141	M.B.A. (Hospital and Healthcare Management)	TH4085	Global Health Systems	Core	Base PS	No Change	No						No

Revision in Syllabus

Total Number of courses: 60

Revisions performed: 2

Revision %: 3.33 %

Jamethalwar

SYMBIOSIS INSTITUTE OF HEALTH SCIENCES
Symbiosis International (Deemed University)

(Established under section 3 of the UGC Act, 1956)

Re-accredited by NAAC with 'A' grade (3.58/4) | Awarded Category - I by UGC

Founder: Prof. Dr. S. B. Mujumdar, M.Sc., Ph.D. (Awarded Padma Bhushan and Padma Shri by President of India)
Celebrating 50 Years of excellence



Percentage of Programmes where syllabus revision was carried out from AY 2020-21 to 2021-2022

Name of the Institute: Symbiosis Institute of Health Sciences (SIHS)

Name of the Programme: MBA (Hospital and Healthcare Management)

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Academic Year	Particulars	Page Number
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2021-2022	Approved Programme Structure	15-20

Sameer Phadnis

Dr. Sameer Phadnis
Associate Professor
MBA (Hospital and Healthcare Management) Programme
SIHS, Lavale, Pune-412 115

Symbiosis Institute of Health Sciences, Pune
Master of Business Administration (Hospital and Healthcare
Management)

Programme Structure 2020-22

1.	OBJECTIVE	To empower potential hospital & health care management professionals with indepth knowledge, skills, abilities & practical exposure to equip them with the required competencies for contributing to the health care and allied sectors in a meaningful manner			
2.	DURATION (IN MONTHS)	24 (Full Time)			
3.	INTAKE	120			
4.	RESERVATION	I. Within the sanctioned intake	a) SC (In Percentage)	b) ST (In Percentage)	c) Differently abled (In Percentage)
			15	7.5	3
		II. Over and above the sanctioned intake	a) Kashmiri Migrants (In Seats)	b) International Students (In Percentage)	
			2	15	
5.	ELIGIBILITY	Graduate from any recognised University/ Institution of National Importance with a minimum of 50% marks or equivalent grade (45% marks or equivalent grade for Scheduled Caste / Scheduled Tribes).			
6.	SELECTION PROCEDURE	Symbiosis National Aptitude Test (SNAP) Score , Group Exercise (GE), Academic Profile Score , Written Ability Test and Personal Interaction (PI-WAT)			
7.	MEDIUM OF INSTRUCTION	English			
8.	PROGRAMME PATTERN	Semester			
9.	COURSE & SPECIALIZATION	As per Annexure A			
10.	FEE		Academic Fee p.a	Institute Deposit	Total
		Indian Students	470000	20000	490000
		International Students (USD equivalent to INR)	705000	20000	725000
11.	ASSESSMENT	All internal courses will have 100% component as internal evaluation at the institute level. All external courses will have 60% internal component and 40% component as external (University) examination.			
12.	STANDARD OF PASSING	The assessment of the student for each examination is done, based on relative performance. Maximum Grade Point (GP) is 10 corresponding to O (Outstanding). For all courses, a student is required to pass both internal and external examination separately with a minimum Grade Point of 4 corresponding to Grade P. Students securing less than 40% absolute marks in each head of passing will be declared FAIL. The University awards a degree to the student who has achieved a minimum			

		CGPA of 4 out of maximum 10 CGPA.					
13.	AWARD OF DEGREE/ DIPLOMA/ CERTIFICATE	Master of Business Administration (Hospital and Healthcare Management) will be awarded at the end of semester IV examination by taking into consideration the performance of all semester examinations after obtaining minimum 4.00 CGPA out of 10 CGPA.					
14.	NATURE WISE DISTRIBUTION OF CREDITS						
Semester	Generic Core	Generic Elective	Specialization Core	Specialization Elective	Open Elective	Audit	Total
1	28	0	0	0	0	1*	28
2	20	1	0	0	0	0	21
3	27	6	0	0	0	1*	33
4	9	9	0	0	0	0	18
Total	84	16	0	0	0	0	100
<p>* Satisfactory completion of the non letter- grade courses 'Integrated Disaster Management' and 'Research Publication' is mandatory for award of degree.</p> <p>The revised programme structure supersedes the previously approved programme structure dated 15/05/2020 for the programme.</p>							

This Programme Structure is aligned with the norms laid down by the University and is approved by the Academic Council. Hereafter changes (if any) which conform to the policy on "Curriculum Development and Review" would be permissible, subject to revision of the Programme Structure, following the specified processes.

Head - Academics

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Symbiosis Institute of Health Sciences, Pune
Master of Business Administration (Hospital and Healthcare
Management)
Programme Structure 2020-22

Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
Semester : 1							
Generic Core Courses							
T2239	0401410101	Business Communication		2	60	40	100
T2353	0401410102	Entrepreneurship		2	60	40	100
T2003	0401410103	Financial Accounting		2	60	40	100
T2584	0401410104	Human Resource Management		2	60	40	100
T3187	0401410105	IT Applications for Healthcare		2	100	0	100
T2174	0401410106	Materials Management		2	60	40	100
T2573	0401410107	Organizational Behaviour		2	60	40	100
T2560	0401410108	Principles and Practices of Management		2	60	40	100
T2225	0401410109	Research Methodology		2	60	40	100
T4004	0401410110	Biostatistics & Basic Epidemiology		2	60	40	100
T4001	0401410111	Fundamentals of Hospital Planning and Engineering Issues		2	60	40	100
T4002	0401410112	Planning & Management of Hospital Clinical Services		2	60	40	100
T4003	0401410113	Planning & Management of Hospital Supportive Services		2	60	40	100
T3152	0401410114	Advanced Excel		1	50	0	50
T6478	0401410115	Creativity & Innovation		1	50	0	50
T4005	0401410116	Integrated Disaster Management *		0	0	0	Non Letter Grade
Total				28	920	480	1400
Semester : 2							
Generic Core Courses							
T2216	0401410201	Business Statistics		2	60	40	100
T2114	0401410202	Essentials of Marketing Management		2	60	40	100
T2777	0401410203	Management Accounting		2	60	40	100
T3188	0401410204	MIS for Hospitals		2	100	0	100
T4007	0401410205	An Overview of Health Insurance		2	60	40	100
T4006	0401410206	An Overview of Pharmaceutical Sector		2	60	40	100
T4008	0401410207	Health Regulatory Environment		2	100	0	100
T4301	0401410208	Study Report : Public health Sector Undertakings / Healthcare Govt. agencies		2	100	0	100
T2219	0401410209	Operations Research		1	50	0	50



Symbiosis Institute of Health Sciences, Pune
Master of Business Administration (Hospital and Healthcare Management)

Programme Structure 2020-22
Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
T4598	0401410210	Conceptualization & Management of Events - I		1	50	0	50
T4016	0401410211	Quality & Accreditation in Healthcare Sector		2	60	40	100
Total				20	760	240	1000
Generic Elective Courses Group							
T6562	0401410212	Writing a Research Proposal: RM III		1	50	0	50
T4009	0401410213	An Overview of Clinical Research		1	50	0	50
Total Required Credits				1	50	0	50
Semester : 3							
Generic Core Courses							
T4903	0401410301	Summer internship programme		4	120	80	200
T2227	0401410302	Business Analytics		2	100	0	100
T2035	0401410303	Introduction to Financial Management		2	60	40	100
T2220	0401410304	Operations Research		2	100	0	100
T2193	0401410305	Project Management		2	100	0	100
T2253	0401410306	Strategic Management		2	60	40	100
T2283	0401410307	Talent Management		2	60	40	100
T4013	0401410308	Community Health		2	100	0	100
T4298	0401410309	Conceptualization and Management of Events - II		2	100	0	100
T4012	0401410310	Organisation & Administration of Super Specialty Hospitals		2	60	40	100
T4011	0401410311	Health Economics		2	60	40	100
TH4084	0401410312	Service Operations Management		2	60	40	100
T4014	0401410313	National Health Programme		1	50	0	50
T0100	0401410314	Research Publication *		0	0	0	Non Letter Grade
Total				27	1030	320	1350
Generic Elective Courses 3 Group							
T4870	0401410315	Healthcare IT-1		4	120	80	200
T4871	0401410316	Healthcare Insurance -1		4	120	80	200
T4872	0401410317	Pharmaceutical Management 1		4	120	80	200
T2087	0401410318	Business Modeling and Planning		2	60	40	100



Symbiosis Institute of Health Sciences, Pune
Master of Business Administration (Hospital and Healthcare Management)
Programme Structure 2020-22

Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
T1253	0401410319	Information Technology & Intellectual Property		2	60	40	100
T3167	0401410320	Introduction to Business Intelligence		2	60	40	100
Total Required Credits				6	180	120	300
Semester : 4							
Generic Core Courses							
T2236	0401410401	Corporate Governance and Ethics		2	60	40	100
T4017	0401410402	Industrial Regulatory Environment		2	100	0	100
T4010	0401410403	Non Profit Sector in Healthcare		1	50	0	50
T4701	0401410404	Dissertation		2	60	40	100
T4018	0401410405	Emerging Trends in Healthcare Sector		1	50	0	50
TH4085	0401410406	Global Health Systems		1	50	0	50
Total				9	370	80	450
Generic Elective Courses Group							
T6012	0401410407	Basic German I		2	60	40	100
T6014	0401410408	Basic French I		2	60	40	100
Total Required Credits				2	60	40	100
Generic Elective Courses Group							
T4606	0401410409	Healthcare IT-2		7	210	140	350
T4607	0401410410	Healthcare Insurance 2		7	210	140	350
T4608	0401410411	Pharmaceutical Management 2		7	210	140	350
Total Required Credits				7	210	140	350



Symbiosis Institute of Health Sciences, Pune
Master of Business Administration (Hospital and Healthcare Management)
Programme Structure 2020-22

Semester	Internal Credits	External Credits	Total Credits	Total Marks
Semester1	4	24	28	1400
Semester2	9	12	21	1050
Semester3	11	22	33	1650
Semester4	5	13	18	900
Total	29	71	100	5000



Symbiosis Institute of Health Sciences, Pune
Master of Business Administration (Hospital and Healthcare
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Programme Structure 2021-23

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4.	RESERVATION	I. Within the sanctioned intake	a) SC (In Percentage)	b) ST (In Percentage)	c) Differently abled (In Percentage)
			15	7.5	3
		II. Over and above the sanctioned intake	a) Kashmiri Migrants (In Seats)	b) International Students (In Percentage)	
			2	15	
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6.	SELECTION PROCEDURE	Symbiosis National Aptitude Test (SNAP) Score , Group Exercise (GE), Academic Profile Score , Written Ability Test and Personal Interaction (PI-WAT)			
7.	MEDIUM OF INSTRUCTION	English			
8.	PROGRAMME PATTERN	Semester			
9.	COURSE & SPECIALIZATION	As per Annexure A			
10.	FEE		Academic Fee p.a	Institute Deposit	Total
		Indian Students	470000	20000	490000
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		CGPA of 4 out of maximum 10 CGPA.					
13.	AWARD OF DEGREE/ DIPLOMA/ CERTIFICATE	Master of Business Administration (Hospital and Healthcare Management) will be awarded at the end of semester IV examination by taking into consideration the performance of all semester examinations after obtaining minimum 4.00 CGPA out of 10 CGPA.					
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Semester	Generic Core	Generic Elective	Specialization Core	Specialization Elective	Open Elective	Audit	Total
1	28	0	0	0	0	1*	28
2	20	1	0	0	0	0	21
3	27	6	0	0	0	1*	33
4	9	9	0	0	0	0	18
Total	84	16	0	0	0	0	100
* Satisfactory completion of the non letter grade courses 'Integrated Disaster Management' and 'Research Publication' is mandatory for award of degree.							

This Programme Structure is aligned with the norms laid down by the University and is approved by the Academic Council. Hereafter changes (if any) which conform to the policy on "Curriculum Development and Review" would be permissible, subject to revision of the Programme Structure, following the specified processes.

Head - Academics

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Symbiosis Institute of Health Sciences, Pune
Master of Business Administration (Hospital and Healthcare
Management)
Programme Structure 2021-23

Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
Semester : 1							
Generic Core Courses							
T2239	0401410101	Business Communication		2	60	40	100
T2353	0401410102	Entrepreneurship		2	60	40	100
T2003	0401410103	Financial Accounting		2	60	40	100
T2584	0401410104	Human Resource Management		2	60	40	100
T3187	0401410105	IT Applications for Healthcare		2	100	0	100
T2174	0401410106	Materials Management		2	60	40	100
T2573	0401410107	Organizational Behaviour		2	60	40	100
T2560	0401410108	Principles and Practices of Management		2	60	40	100
T2225	0401410109	Research Methodology		2	60	40	100
T4004	0401410110	Biostatistics & Basic Epidemiology		2	60	40	100
T4001	0401410111	Fundamentals of Hospital Planning and Engineering Issues		2	60	40	100
T4002	0401410112	Planning & Management of Hospital Clinical Services		2	60	40	100
T4003	0401410113	Planning & Management of Hospital Supportive Services		2	60	40	100
T3152	0401410114	Advanced Excel		1	50	0	50
T6478	0401410115	Creativity & Innovation		1	50	0	50
T4005	0401410116	Integrated Disaster Management *		0	0	0	Non Letter Grade
Total				28	920	480	1400
Semester : 2							
Generic Core Courses							
T2216	0401410201	Business Statistics		2	60	40	100
T2114	0401410202	Essentials of Marketing Management		2	60	40	100
T2777	0401410203	Management Accounting		2	60	40	100
T3188	0401410204	MIS for Hospitals		2	100	0	100
T4007	0401410205	An Overview of Health Insurance		2	60	40	100
T4006	0401410206	An Overview of Pharmaceutical Sector		2	60	40	100
T4008	0401410207	Health Regulatory Environment		2	100	0	100
T4016	0401410208	Quality & Accreditation in Healthcare Sector		2	60	40	100



Symbiosis Institute of Health Sciences, Pune
Master of Business Administration (Hospital and Healthcare
Management)
Programme Structure 2021-23

Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
T4301	0401410209	Study Report : Public health Sector Undertakings / Healthcare Govt. agencies		2	100	0	100
T2219	0401410210	Operations Research		1	50	0	50
T4598	0401410211	Conceptualization & Management of Events - I		1	50	0	50
Total				20	760	240	1000
Generic Elective Courses Group							
T4009	0401410212	An Overview of Clinical Research		1	50	0	50
T6562	0401410213	Writing a Research Proposal: RM III		1	50	0	50
Total Required Credits				1	50	0	50
Semester : 3							
Generic Core Courses							
T4903	0401410301	Summer internship programme		4	120	80	200
T2227	0401410302	Business Analytics		2	100	0	100
T2035	0401410303	Introduction to Financial Management		2	60	40	100
T2220	0401410304	Operations Research		2	100	0	100
T2193	0401410305	Project Management		2	100	0	100
T2253	0401410306	Strategic Management		2	60	40	100
T2283	0401410307	Talent Management		2	60	40	100
T4013	0401410308	Community Health		2	100	0	100
T4298	0401410309	Conceptualization and Management of Events - II		2	100	0	100
T4012	0401410310	Organisation & Administration of Super Specialty Hospitals		2	60	40	100
T4011	0401410311	Health Economics		2	60	40	100
TH4084	0401410312	Service Operations Management		2	60	40	100
T4014	0401410313	National Health Programme		1	50	0	50
T0100	0401410314	Research Publication *		0	0	0	Non Letter Grade
Total				27	1030	320	1350
Generic Elective Courses Group							
T4871	0401410315	Healthcare Insurance -1		4	120	80	200
T4872	0401410316	Pharmaceutical Management 1		4	120	80	200
T4870	0401410317	Healthcare IT-1		4	120	80	200



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Annexure A

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
T1253	0401410318	Information Technology & Intellectual Property		2	60	40	100
T3167	0401410319	Introduction to Business Intelligence		2	60	40	100
T2087	0401410320	Business Modeling and Planning		2	60	40	100
Total Required Credits				6	180	120	300
Semester : 4							
Generic Core Courses							
T2236	0401410401	Corporate Governance and Ethics		2	60	40	100
T4017	0401410402	Industrial Regulatory Environment		2	100	0	100
T4701	0401410403	Dissertation		2	60	40	100
T4018	0401410404	Emerging Trends in Healthcare Sector		1	50	0	50
T4010	0401410405	Non Profit Sector in Healthcare		1	50	0	50
TH4085	0401410406	Global Health Systems		1	50	0	50
Total				9	370	80	450
Generic Elective Courses Group							
T6012	0401410407	Basic German I		2	60	40	100
T6014	0401410408	Basic French I		2	60	40	100
Total Required Credits				2	60	40	100
Generic Elective Courses Group							
T4606	0401410409	Healthcare IT-2		7	210	140	350
T4608	0401410410	Pharmaceutical Management 2		7	210	140	350
T4607	0401410411	Healthcare Insurance 2		7	210	140	350
Total Required Credits				7	210	140	350



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Semester	Internal Credits	External Credits	Total Credits	Total Marks
Semester 1	4	24	28	1400
Semester 2	9	12	21	1050
Semester 3	11	22	33	1650
Semester 4	5	13	18	900
Total	29	71	100	5000